

CURRICULUM VITAE

CRAIG R. SMITH

School of Government and Public Policy
University of Arizona
Social Science, 314D
Tucson, AZ 84721
Phone: 520.621.4822
Email: crsmith@email.arizona.edu

PROFESSIONAL EXPERIENCE

Associate Professor
School of Government and Public Policy
College of Social and Behavioral Sciences
University of Arizona
August, 2013 - Present

Assistant Professor
School of Public Administration & Policy/School of Government and Public Policy
University of Arizona
August, 2007 – August, 2013

EDUCATION

- Ph.D. Public Administration, University of Georgia, 2007
Dissertation: *Make or Buy? A Theoretical and Empirical Investigation of Public Sector Contracting Decisions*
Committee: Laurence J. O'Toole (Chair), Hal G. Rainey, Anthony M. Bertelli, and Andrew B. Whitford
- M.S. Environmental Science, Indiana University, Bloomington
- M.P.A Natural Resource Management and Environmental Policy, Indiana University, Bloomington
- B.A. Environmental Studies, University of Kansas, Lawrence

REFEREED PUBLICATIONS

- "Novel and Overlooked Techniques for Public Management Research Questions." 2021. *International Journal of Public Sector Management*. 34(6): 605-613.
- "Contract Amendments: For Better or for Worse?" 2019. *International Journal of Public Sector Management*. 32(6): 635-652.
- "Moving beyond the boundaries? Exploring nexus among public policy, public management, and nonprofit and voluntary studies fields." 2017. *Policy Studies Journal* 45 (1), 4-2. (with Edella Schlager and Andrew Whitford).
- "Deciding Who's in Charge: Factors Driving the Choice of Decision Rights in Professional Service Contracts." 2015. *Journal of Strategic Contracting and Negotiation*, 1(1): 65-84. (With Deanna Malatesta)
- "Lessons from Resource Dependence Theory for Contemporary Public and Nonprofit Management" 2014. *Public Administration Review*, 74(1): 14-25. (with Deanna Malatesta)
- "Designing Contracts for Complex Services" 2014. *Public Administration*, 92(3): 531-548. (with Deanna Malatesta).
- "Race, Gender, and Government Contracting: Different Explanations or New Prospects for Theory?" *Public Administration Review*, 73(1): 109-120. (with Sergio Fernandez and Deanna Malatesta).
- "Government Contracts for Legal Services: Does a Previous Contracting Relationship Alter Accountability?" 2012. *State and Local Government Review*, 44(2): 113-126.
- "Balancing Hazards in the Design of Local Franchise Contracts" (forthcoming) *Urban Affairs Review* (with Deanna Malatesta)
- "The Effects of Competition Based Public Policy on Contractual Arrangements." 2011. *Policy Studies Journal*, 39 (2): 261-283. (with Deanna Malatesta)
- "Resource Dependence, Alternative Supply Sources and the Design of Formal Contracts" 2011. *Public Administration Review*, 71(4): 608-617.
- "Wrestling with Intellectual Diversity in Public Administration: Avoiding Disconnectedness and Fragmentation while Seeking Rigor, Depth, and Relevance." 2011. *Journal of Public Administration Research and Theory*, 21 (suppl 1): i13-i28 (with Nesbit, Moulton, Dehart-Davis, Feeney, Gazeley, Hou, and Robinson)

- "Equity in Federal Contracting: Examining the Link between Minority Representation and Federal Procurement Decisions" 2010. *Public Administration Review*, 70(1): 87-96. (with Sergio Fernandez)
- "Relational Contracting and Network Management." 2010. *Journal of Public Administration Research and Theory*, 20 (suppl 1): i21-i40. (with Anthony M. Bertelli)
- "Institutional Determinants of Collaboration: An Empirical Study of County Open Space Protection." 2009. *Journal of Public Administration Research and Theory*, 19: 1-22.
- "Social Embeddedness in Outsourcing: What Shapes Public Managers' Perceptions?" 2008. *Public Performance & Management Review*, 31: 517-547 (with Mary K. Feeney)
- "Employment, Privatization, and Managerial Choice: Does Contracting Out Reduce Public Sector Employment?" 2007. *Journal of Policy Analysis and Management*, 26: 57-77. (with Sergio Fernandez and Jeffrey B. Wenger)
- "Looking for Evidence of Public Employee Opposition to Privatization: An Empirical Study with Implications for Practice." 2006. *Review of Public Personnel Administration*, 26: 356-381. (with Sergio Fernandez)

BOOKCHAPTERS, NON-REFEREED PUBLICATIONS AND TECHNICAL REPORTS

- "The Role of Dependence in Public Procurement" Forthcoming In *Teaching Public Procurement: Bridging Theory and Practice* (Deanna Malatesta).
- "Government Contracting and Human Resource Management. 2015. In *Public Human Resource Management*, 6th Edition, Sage. (with Sergio Fernandez and Deanna Malatesta).
- "Tacit Knowledge and Contracting Capacity: Final Report to the Georgia Department of Transportation", Department of Public Administration and Policy, University of Georgia, Athens, April 14. (with Barry Bozeman and Mary Feeney)
- "A Snapshot of County Leaders." 2006. *PA Times*, 29: 1-2. (with Richard L. Clark)
- "Perspectives from the Counties: A National Survey of County Elected Officials." 2005. A National Center for the Study of Counties report prepared for the National Association of Counties (NACo). (with Richard L. Clark)
- "The Climate for Leadership in Hall County: A Survey of Community Leaders." 2004. A Report prepared for the Hall County, GA, Leadership Council. (with Richard L. Clark)
- "Georgia State parks: A Satisfaction Survey of Park Users." 2003. A report prepared for the Georgia Department of Natural Resources. (with Richard L. Clark and Brent Wolfe)

PROFESSIONAL PRESENTATIONS AND CONFERENCE PARTICIPATION

- “Postmortem on a Public Sector Contract Collapse: The State of Indiana’s Welfare Modernization Failure” 2022. Association for Public Policy Analysis and Management (with Deanna Malatesta and Carolyn Heinrich).
- “Autopsy of a Contract Failure” 2020. Public Management Research Conference.
- “Anticipating the Unknowable and the Design of Mechanisms for Collaborative Governance” 2017. Association for Public Policy Analysis and Management
- “Lessons from Resource Dependence Theory for Contemporary Public and Nonprofit Management.” 2014. American Society for Public Administration.
- “Managing Accountability in the New Governance: What can We Learn from Contracts?” Public Management Research Conference, 2011, Syracuse, NY. (with Deanna Malatesta)
- “Contract Monitoring in the New Governance: The Impact of Exchange Attributes and Relationships” Midwest Political Science Association, 2011, Chicago, IL. (with Deanna Malatesta)
- “Governing Task Uncertainty in Public Sector Contracting: Calculated Discretion?” Midwest Political Science Association, 2011, Chicago, IL. (with Deanna Malatesta)
- “Commitment in Contract Management: Examining its Effect on Public Employees” American Political Science Association, 2010, Washington, D.C.
- “Academic Silos and the Concept of Public Action Reconciling Legal Doctrine with Public Management” Midwest Political Science Association, 2010, Chicago, IL. (with Deanna Malatesta and Sergio Fernandez)
- “A Framework for Analyzing Incomplete Contracts” Midwest Political Science Association, 2009, Chicago, IL. (with Deanna Malatesta)
- “Relational Contracting and Network Management” “State of Agents” Mini-Conference, 2008, Madison, WI. (with Anthony M. Bertelli)
- “Organizational Economics: New Leverage for Public Management or Diminishing Marginal Utility?” Minnowbrook III Conference, 2008, Lake Placid, NY. (with Deanna Malatesta)
- Invited Participant. Minnowbrook III Conference, Phase I: New Scholars Workshop, 2008, Blue Mountain Lake, NY.

“Do Formal Contracts and Relational Governance Function as Substitutes or Complements in the Public Sector?” Association for Public Policy Analysis and Management, 2007, Washington, D.C. (with Branco Ponomariov).

“Representative Bureaucracy and Federal Procurement: Examining the Impact of Minority Representation on the Awarding of Contracts to Small Disadvantaged Businesses” Public Management Research Conference, 2007, Tucson, AZ. (with Sergio Fernandez)

Plenary panel, “State of Agents,” Public Management Research Conference, 2007, Tucson, AZ. (with Anthony M. Bertelli)

“Social Embeddedness in Outsourcing: The role of previous work experiences, communication patterns, and professional and social networks” Midwest Political Science Association, 2007, Chicago, IL. (with Mary K. Feeney)

“Local Service Provision: What Influences the Public ‘Make-or-Buy’ Decision?” Association for Public Policy Analysis and Management, 2006, Madison, WI.

“Institutional Determinants of Collaboration: The Impact of Form of Government on County Open-Space Policy” Southeastern Conference for Public Administration, 2006, Athens, GA.

Panel Discussant, Session: Public-Private Collaboration, Southeastern Conference for Public Administration, 2006, Athens, GA.

Panel Chair, Session: How Form of Government Influences Policy, Southeastern Conference for Public Administration, 2006, Athens, GA.

“Public Management: Hybrid Governance Mechanisms and Their Consequences” American Political Science Association, 2006, Philadelphia, PA. (with Deanna Malatesta)

“Relational Contracting and Managing Networks: New Public Management and the Search for Gains from Repeated Interaction.” Public Management Research Conference, 2005, Los Angeles, CA. (with Anthony M. Bertelli)

“Employment, Privatization, and Managerial Choice: Does Contracting Out Reduce Public Sector Employment?” American Political Science Association, 2005, Washington, D.C. (with Sergio Fernandez and Jeffrey B. Wenger)

“The Impact of ‘Church Night’ on Southern Polls with Short Field Time.” 2005. American Association for Public Opinion Research, 2005, Miami Beach, FL. (with Richard L. Clark)

GRANTS

“Barrios Seguros/Safe Neighborhoods: An Inclusive Approach to Community Based Violence Intervention and Prevention” Department of Justice. In Partnership with TPD. \$395,237 (UA portion of \$2 million). Awarded: Fall 2022. Period: Fall 2022-Fall 2025. (Co PIs Suyeon Jo and Seung-Ho An)

INVITED PRESENTATIONS

“Task Uncertainty and the Design of Flexible Contracts for Public Services.” Evan’s School of Public Affairs, University of Washington. February, 2013.

“Predicting Relational Governance in the Public Sector: An Examination of Local Government Contracting” School of Policy, Planning and Development at the University of Southern California. February, 2011.

TEACHING EXPERIENCE

Graduation Courses

Statistical Decision Making; Government, Business and the Nonprofit Sector; Public Organization Theory; Methods of Political Inquiry

Undergraduate Courses

Urban Public Policy; Statistical Inference in Management; Public Organization Management

SERVICE/OUTREACH

Departmental Committees

MPA & MPP Director, SGPP, 2014 - 2021

Member, MPA Committee, SGPP, 2010 to present

Professional Evaluation Committee, SGPP, 2013- 2016

Nonprofit Search Committee, Chair, SGPP, 2014

Public Policy Search Committee, member, SGPP, 2013

Chapter Advisor, Pi Alpha Alpha Honorary Society, University of Arizona Chapter, 2008 to 2012

Member, Graduate Committee, SGPP, June 2009 to June 2010

Member, Promotion and Tenure Committee, SGPP, June 2009

Dissertation Committees

Logan Blair, member, 2020-present.

Minwoo An, member, 2019-present. Postdoc: Arizona State University

Cheryl Ellenwood, chair, 2021. Placement: Washington State University

Tomas Oliver, member 2017. Placement: Florida Atlantic University

Julia Carboni, co-chair, 2012. Placement: Syracuse University

Jeffrey Hanlon, member, 2015. Placement: Northern Arizona University

College Committees

College of Social and Behavioral Sciences Research Institute, Advisory Board
Member 2012-2014

Member, Eller College Employee Award of Excellence Search Committee, spring
2009

University Committees

Parking and Transportation Committee, 2009 to 2013

AWARDS

Theodore H. Koff Outstanding Teacher Award: 2009, 2012, 2015, 2020, 2022.

The William E. and Frederick C. Mosher Award, 2012, for the best *Public Administration Review* article written by an academician.

Herbert Kaufman Best Conference Paper Award, 2006, American Political Science Association – Public Administration Section.

REFEREE

American Review of Public Administration
International Public Management Journal
Journal of Policy Analysis and Management
Journal of Public Administration Research and Theory
Journal of Urban Affairs
Policy Studies Journal
Public Administration
Public Administration Review
Public Management Review
Public Performance and Management Review
State and Local Government Review
Urban Affairs Review

ASSOCIATIONS

Public Management Research Association
American Political Science Association
Association for Public Policy Analysis and Management
Academy of Management