# VITAE

# H. Brinton Milward

# School of Government and Public Policy 339 Social Sciences Building The University of Arizona Tucson, Arizona 85721-0027 USA Phone: (520) 331-3429 Email: milward@arizona.edu

## **EDUCATION**

Ph.D. Public Administration, John Glenn College of Public Affairs, The Ohio State University, 1978

M.A. Public Administration, John Glenn College of Public Affairs, The Ohio State University, 1973.

B.A. History and Political Science, University of Kentucky, 1968.

## **CURRENT ACADEMIC APPOINTMENTS**

Melody S. Robidoux Foundation Fund Leadership Chair

Professor of Government and Public Policy; Department of Management and Organizations (by courtesy); School of Sociology (by courtesy)

#### **PREVIOUS ACADEMIC APPOINTMENTS**

Associate Professor of Management and Public Administration, University of Kentucky, July 1981 – December 1987.

Assistant Professor of Management and Public Administration, University of Kentucky, June 1979 - June 1981.

Assistant Professor of Political Science and Public Administration, University of Kansas, August 1975 - May 1979.

## **ADMINISTRATIVE APPOINTMENTS**

Director, School of Government and Public Policy, College of Social and Behavioral Sciences, July 2009 – August 2019.

Director, National Institute for Civil Discourse, February 2011-July 2012, a Presidential Institute chaired by former Presidents George Herbert Walker Bush and Bill Clinton, headquartered at the University of Arizona and in Washington, DC.

Associate Dean and Director, School of Public Administration and Policy, Eller College of Management, July 2005 – June 2009

Associate Dean and Director, School of Public Administration and Policy, College of Business and Public Administration, July 1988 – June 2001.

Director, Center for Business and Economic Research, University of Kentucky, June 1984 to June 1988.

# HONORS AND AWARDS

2025 International Research Society for Public Management Routledge Lifetime Achievement Award. The winner is decided upon by the IRSPM board and is sponsored by Routledge. The winner is asked to give a plenary speech at the IRSPM conference which will be at University of Bologna, Italy, April 7-9, 2024.

2021 Distinguished Alumni Career Award, John Glenn College of Public Affairs, The Ohio State University. <u>https://www.youtube.com/watch?v=52uSNSjG4OU</u>

2019 Public Management Research Association H. George Frederickson Award for Lifetime Contributions to Public Management Research. This is the highest award given by my professional association. <u>https://sbs.arizona.edu/news/brint-milward-receives-award-career-contributions-field-public-management</u>

Named one of John Glenn College's Alumni Academic Leaders, Ohio State University. 2019. <u>http://glenn.osu.edu/50/leaders/</u>

E-PARCC Case and Simulation Competition. "The Case of the Toxic Node," written by Katherine Cooper, H. Brinton Milward, and Michelle Shumate, won \$5000 prize in this competition sponsored by the Maxwell School, Syracuse University. https://www.maxwell.syr.edu/uploadedFiles/parcc/content-blocks/Winners%20Announcement%202019.pdf

In 2018, <u>PS</u>, a journal of the American Political Science Association, recognized H. Brinton Milward as the 14<sup>th</sup> most cited scholar in the combined subfields of public

administration, public policy, public law, and political psychology (n=330). https://www.cambridge.org/core/journals/ps-political-science-andpolitics/article/political-science-400-with-citation-counts-by-cohort-gender-andsubfield/C1EDBF7220760F01A5C4A685DB3B3F44/core-reader

Melody S. Robidoux Foundation Fund Leadership Chair. 2017- present

Distinguished Research Award given by the National Association of Schools of Public Affairs and Administration and the American Society for Public Administration for a "coherent body of work over a career," October 2010.

Radin Award for "Best Article" published in the 2009 volume of the <u>Journal of Public</u> <u>Administration Research and Theory</u>. (With co-authors Keith G. Provan and Kun Huang).

Providence Service Corporation Chair in Public Management, July 2006 - 2016.

McClelland Professor of Public Management, 1998-2006.

Elected to membership as a Fellow, National Academy of Public Administration, 2005.

First President, Public Management Research Association, 2001-2003.

Best Paper Award, Healthcare Management Division of the Academy of Management, August 2001

Udall Fellow, Udall Center for Studies in Public Policy, University of Arizona, January – July 2001.

McClelland Professor of Public Management, in the Eller College Management, April 1998 – June 2006.

Elected President of the National Association of Schools of Public Affairs and Administration, 1993-94

Best Paper Award, Public and Nonprofit Sector Division of the Academy of Management, August 1993

Best Article of 1991 Award, Public and Nonprofit Sector Division of the Academy of Management, August 1992.

# VISITING PROFESSORSHIPS

Guest Scholar, Institute for Advanced Study, University of Konstanz, Germany, July 2013; July 2014.

Visiting Honorary Professor, Department of Politics and Public Administration, Hong Kong University, March 2010.

Visiting Professor, Institute for Advanced Studies, University of Konstanz, Germany, September 2008

Visiting Professor, Department of Politics and Public Administration, Hong Kong University, March 2004.

Visiting Scholar, Martin School of Public Policy and Administration, University of Kentucky, April 1998.

Visiting Scholar, Mental Health Policy Resource Center, Washington, D.C., 1993 - 1994 (Funding provided by the John D. and Catherine T. MacArthur Foundation)

Visiting Researcher, Graduate Program in Public Policy, Georgetown University, September 1993 - June 1994

# **AREAS OF RESEARCH**

Governing and Managing Interorganizational Networks Public Management Health and Mental Health Networks Networks of Insurgency, Terror and Crime

# BOOKS

Branda Nowell and H. Brinton Milward. <u>Apples to Apples: A Taxonomy of Networks in</u> <u>Public Management and Policy</u>. Cambridge Elements Public and Nonprofit Administration. Cambridge University Press, 2022.

Donald F. Kettl and H. Brinton Milward (eds.) <u>The State of Public Management</u> Baltimore: Johns Hopkins University Press, 1996 (Cited by 204)

#### **GRANTS 2019-2000**

"Unifying Approaches to Adversarial Modeling" Subcontract with the START Center, University of Maryland, 2015-2017, \$50,000.

PI, Human-centric Predictive Analytics of Cyber-threats: A Temporal Dynamics Approach, National Science Foundation, 2013-2015, \$200,000.

Co-PI, New Analytic Methods for the Exploitation of Open-Source Structured Databases on the Pursuit of WMD Terrorism. Basic Research Grant awarded by the Defense Threat Reduction Agency (DTRA), 2010-2016. \$1,783,406.

Co-PI, Inferring Structure and Forecasting Dynamics on Evolving Networks. Multidisciplinary University Research Initiative (MURI) Grant awarded by the Air Force Office of Scientific Research (AFOSR), 2010-2015. UCLA (PI: J. Brantingham) is the lead institution. \$7,799,863.

H. Brinton Milward and Keith G. Provan, <u>The Public Managers Guide to Network</u> <u>Management</u>, IBM Endowment for the Business of Government awarded \$15,000 to author a book in their series on "The Business of Government." 2006 H. Brinton Milward and Keith G. Provan, "A Study of System Evolution," Substance Abuse and Mental Health Administration through the Community Rehabilitation Division. February 23, 2000 – August 31, 2000. \$20,000.

Keith G. Provan and H. Brinton Milward, "Collaboration Among Non-profit Agencies Under Managed Care, Aspen Institute Nonprofit Sector Research Fund. August 1. 1999 through July 31, 2000. \$47,410

# **SPECIAL ISSUE OF JOURNALS**

H. Brinton Milward and Andrew Hackett, Symposium on Organization Theory and Public Management" <u>Perspectives on Public Management and Governance</u>. June 2020.

H. Brinton Milward, Curator. "Keith Provan Tribute" <u>Journal of Public Administration</u> <u>Research and Theory</u>. 2017. (The issue includes all of Keith Provan's articles with Brint Milward and other JPART coauthors. academic.oup.com/jpart/pages/provan/\_vi

#### **WORKSHOPS HOSTED**

"Consortium for Collaborative Governance Emerging Scholars Workshop" University of Arizona, February 21-23, 2019 (Co-hosted with Kirk Emerson).

"Workshop on Organization Theory and Public Management" November 8-10, 2018 (I hosted it with Andrew Hackett, University of Georgia." Symposium of papers from the workshop appeared in Perspectives in Public Management and Governance, June 2020.

# **REPLICATIONS OF MY RESEARCH**

A MacArthur Foundation funded study of Community Networks in Chicago was released at an MDRC and MacArthur conference in Chicago on November 15, 2017. It is one of the largest network studies ever done and it utilized the pioneering interorganizational network methods and theory that Keith Provan and I developed. https://www.mdrc.org/publication/network-effectiveness-neighborhood-collaborations

# **REFEREED PUBLICATIONS (my publications have been cited 15224 times as of 7/17/24; citations over 100 noted on individual articles and chapters; source Google Scholar) h-index 40; i10-index 66.**

Jonathan P. Caulkins, Philippe C. Schicker, H. Brinton Milward & Peter Reuter (2023) A detailed study of a prominent dark web fentanyl trafficking organization, Global Crime, DOI: <u>10.1080/17440572.2023.2291352</u>

Andrew Whitford, H. Brinton Milward, Joe Galaskiewicz, and Anne Khademian, "A Place at the Table: Organization Theory and Public Management." <u>Perspectives on</u> <u>Public Management and Governance</u>. Published online, March 20, 2020. <u>https://academic.oup.com/ppmg/advance-</u> <u>article/doi/10.1093/ppmgov/gvaa008/5810402?guestAccessKey=83c34ac4-1c45-4315-</u> <u>b127-33780b7f86e9</u>

Eric Schoon, Alexandra P. Joosse, and H. Brinton Milward, "Networks, Power and the Effects of Legitimacy in Contentious Politics." <u>Perspectives in Sociology</u>. Published online January 7, 2020: 1-21 https://journals.sagepub.com/doi/10.1177/0731121419896808

Ventriss, Curtis, James L. Perry, Tina Nabatchi, H. Brinton Milward, and Jocelyn Johnston. "Democracy, Public Administration, and Public Values in an Era of Estrangement." Perspectives on Public Management and Governance. 2019: 1-8

Brint Milward, et.al. "Is Public Management Neglecting the State?" Roundtable in <u>Governance: An International Journal of Policy, Administration, and Institutions</u>. March 2016.

H. Brinton Milward, "The State and Public Administration: Have Instruments of Governance Outrun Governments? Introductory Perspectives II" <u>Asia Pacific Journal of Public Administration</u>. Vol. 38, No 1, 2016: 1-6.

H. Brinton Milward. "The State and Public Administration: Have Instruments of Governance Outrun Governments? Introductory Perspectives. <u>Asia Pacific Journal of Public Administration</u>. Vol. 37, No. 4, 2016: 217-223.

Cameron Willis, Alison Kernoghan, Barbara Riley, Janice Popp, Allan Best, H. Brinton Milward, "Outcomes of Interorganizational Networks in Canada for Chronic Disease Prevention: Insights from a Concept Mapping Study." <u>Preventing Chronic Disease</u>: <u>Public Health Research, Practice, and Policy</u>. Centers for Disease Control and Prevention. Vol. 12, E199, November 2015: 1-9. Victor Asal, H. Brinton Milward, and Eric Schoon, "When Terrorists Go Bad: Terrorist Organization Involvement in Drug Smuggling." <u>International Studies Quarterly</u>. 59:1, 2015:112-123.

H. Brinton Milward, "What Health Care Leaders Can Learn from Research on Dark Networks," <u>Healthcare Management Forum</u>. Fall, 2014: 137-138.

H. Brinton Milward, "The Increasingly Hollow State: Challenges and Dilemmas for Public Administration" <u>Asia Pacific Journal of Public Administration</u>, 36:1, 2014: 70-79

Alexandra Joosse and H. Brinton Milward, "Organizational versus Individual Attribution: A Case Study of Jemaah Islamiyah and the Anthrax Plot," <u>Studies in Conflict and</u> <u>Terrorism</u>. Vol. 37 (3), 2014: 237-257.

Carboni, Julia and H. Brinton Milward. "Governance, Privatization and Systemic Risk in the Disarticulated State" <u>Public Administration Review</u>. Vol. 72, Special Issue, November/December 2012: 536-544.

René Bakker, Jörg Raab and H. Brinton Milward. "A Preliminary Theory of Dark Network Resilience." Journal of Policy Analysis and Management. 31 (1), 2012: 3-62. (Cited by 184)

Ronald L. Breiger, Gary A. Ackerman, Victor Asal, David Melamed, H. Brinton Milward, R. Karl Rethemeyer, Eric Schoon. "Application of a Profile Similarity Methodology for Identifying Terrorist Groups That Use or Pursue CBRN Weapons." <u>Social Computing, Behavioral-Cultural Modeling and Prediction</u>. John Salerno, et. al. (Eds) Springer-Verlag Berlin Heidelberg 2011: 26-33.

H. Brinton Milward, Keith G. Provan, Amy Fish, Kimberly R. Isett, Kun Huang, "Governance and Collaboration: An Evolutionary Study of Two Mental Health Networks" <u>Journal of Public Administration Research and Theory</u>. January, Special Issue on State of Agents: 2010. (Cited by 203)

Carolyn J. Heinrich, Laurence E. Lynn, Jr., H. Brinton Milward, "A State of Agents? Sharpening the Debate and Evidence over the Extent and Impact of the Transformation of Governance" <u>Journal of Public Administration Research and Theory</u>. January, Special Issue on State of Agents: 2010. (Cited by 143)

Keith G. Provan, Kun Huang, and H. Brinton Milward. "The Evolution of Structural Embeddedness and Organizational Social Outcomes in a Centrally Governed Health and Human Services Network" Journal of Public Administration Research and Theory (2009): 19: 873-893. (Cited by 311) and won Radin Award for Best Article in JPART Vol. 19).

Keith G. Provan and H. Brinton Milward. "Health Services Delivery Networks: What Do We Know and Where Should We Be Headed?" <u>Healthcare Papers</u>. (2006) Vol. 7, No. 2: 32-36.

H. Brinton Milward and Jörg Raab, "Dark Networks as Organizational Problems: Elements of a Theory" <u>International Public Management Journal</u>. Vol. 9, No. 3 (November 2006): 333-360. (Cited by 179).

H. Brinton Milward, Patrick Kenis, and Jörg Raab, "Introduction: Towards the Study of Network Control" <u>International Public Management Journal</u>. Vol 9, No. 3 (November 2006)

Keith G. Provan, Kimberley R Isett, and H. Brinton Milward. "Cooperation and Compromise: A Network Response to Conflicting Institutional Pressures in Community Mental Health." <u>Nonprofit and Voluntary Sector Quarterly</u>. Vol. 33, No. 3 (September 2004): 1-26. (Cited by 283)

Jörg Raab and H. Brinton Milward, "Dark Networks as Problems" <u>Journal of Public</u> <u>Administration Research and Theory</u> Vol. 13, No 4 (October 2003): 413-439. (Cited by 805)

H. Brinton Milward and Keith G. Provan, "Managing the Hollow State: Contracting and Collaboration" <u>Public Management Review</u>. Vol 5, No. 1 (March 2003): 1-18. (Cited by 410)

Keith G. Provan and H. Brinton Milward, and Kimberley Roussin Isett, "Collaboration and Integration of Community-Based Health and Human Services in a Nonprofit Managed Care System." <u>Healthcare Management Review</u>. Vol 27, Number 1 (winter, 2002): 21-32 (cited by 131)

Keith G. Provan and H. Brinton Milward, "Do Networks Really Work? A Framework for Evaluating Public Sector Organizational Networks" <u>Public Administration Review</u>, Vol. 61, No. 4 (July/August 2001): 414-423. (Cited by 2636 and chosen as one of the 75 most influential articles in <u>Public Administration Review</u> between 1940 – 2015)

H. Brinton Milward and Keith G. Provan, "Governing the Hollow State" <u>Journal of</u> <u>Public Administration Research and Theory</u>, Vol. 10, No. 2 (April 2000): 359-379 (Cited by 1785; 4<sup>th</sup> most cited article ever published by JPART and selected for inclusion in the <u>JPART Reader</u> that celebrated the 20<sup>th</sup> anniversary of the journal <u>http://www.oxfordjournals.org/our\_journals/jopart/collectionspage.htmll</u>)

H. Brinton Milward and Keith G. Provan, "Measuring Network Structure" <u>Public</u> <u>Administration</u> Vol. 76 (summer, 1998): 387-407. (Cited by 340)

H. Brinton Milward and Keith G. Provan, "Principles for Controlling Agents" <u>Journal of</u> <u>Public Administration Research and Theory</u> Vol. 8, No. 2 (April 1998): 203-221 (Cited by 260)

Keith G. Provan, H. Brinton Milward, and Kimberly Roussin, "Network Evolution to a System of Managed Care for Adults with Severe Mental Illness: The Tucson Experiment. Joseph P. Morrissey (ed.) <u>Research in Community Mental Health</u> (1998) Vol. 10. Greenwich, CT: JAI Press: 89-113

Keith G. Provan, Juliann G. Sabastian, and H. Brinton Milward, "Interorganizational Cooperation in Mental Health: A Resource-Based Explanation of Referral and Case Coordination" <u>Medical Care Research and Review</u> Vol. 53, No. 1 (March 1996): 94 – 119.

H. Brinton Milward, "Symposium on the Hollow State: Capacity, Control and Performance in Interorganizational Settings" <u>Journal of Public Administration Research</u> <u>and Theory</u> Vol. 6, No. 2 (April 1996): 193-195. (Cited by 154)

H. Brinton Milward and Louise Ogilvie Snyder, "Electronic Government: Linking Citizens to Public Organizations through Technology" <u>Journal of Public Administration</u> <u>Research and Theory</u> Vol. 6, No. 2 (April 1996): 261-265. (Cited by 123)

Keith G. Provan and H. Brinton Milward, "A Preliminary Theory of Network Effectiveness: A Comparative Study of Four Mental Health Systems" <u>Administrative</u> <u>Science Quarterly</u> Vol. 40, No. 1 (March 1995): 1-33. (Cited by 3009)

Keith G. Provan and H. Brinton Milward, "Integration of Community-Based Services for the Severely Mentally III and the Structure of Public Funding: A Comparison of Four Systems" Journal of Health Politics, Policy and Law, Vol. 19, No. 3 (fall, 1994): 865-894.

H. Brinton Milward, Keith G. Provan, and Lynn J. Smith, "Human Services Contracting and Coordination: The Market for Mental Health Services," <u>Research in Public</u> <u>Administration</u> Vol. 3 (edited by James L. Perry). Greenwich, CT: JAI Press, 1994: 231-279.

H. Brinton Milward, "Nonprofit Contracting and the Hollow State: A Review Essay", <u>Public Administration Review</u>, Vol. 54, No. 1 (January/February 1994): 73-77. (Cited by 185)

H. Brinton Milward, Keith G. Provan, and Barbara Else, "What Does the Hollow State Look Like?" <u>Public Management: The State of the Art</u> (edited by Barry Bozeman) San Francisco, Jossey Bass, 1993: 309-322. (Cited by 182)

Keith G. Provan and H. Brinton Milward, "Institutional-Level Norms and Organizational Involvement in a Service Implementation Network", <u>Journal of Public Administration</u> <u>Research and Theory</u>, Vol. 1, No. 4 (October 1991): 391-417. Received "Best Article of 1991 Award" from the Academy of Management's Public Sector Division. (Cited by 234)

H. Brinton Milward and Heidi Hosbach Newman, "A Rejoinder to `The Industrial Location Decision: A Practitioners Perspective'", <u>Economic Development Quarterly</u> Vol. 4, No. 2 (May 1990).

H. Brinton Milward and Heidi Hosbach Newman, "State Incentive Packages and the Industrial Location Decision", <u>Economic Development Quarterly</u>, Vol. 3, No. 3 (August 1989): 203-222. (Cited by 155).

H. Brinton Milward, Lee Sigelman, Jon M. Shepard, and Michael P. Dumler, "Organizational Responses to Affirmative Action: Elephant Burial Grounds Revisited." <u>Administration and Society</u>, Volume 16, No. 1 (May 1984): 27 – 40.

H. Brinton Milward, Katheryn G. Denhardt, Robert Rucker, and Thomas G. Thomas, "Implementing Affirmative Action and Organizational Compliance." <u>Administration and Society</u>, Volume 15, No. 3 (November 1983): 363 – 384.

H. Brinton Milward and Ron Francisco, "Subsystem Politics and Corporatism in the United States." <u>Politics and Policy</u>, Volume 11, No. 3, (July 1983): 273-293.

H. Brinton Milward and Hal G. Rainey "Don't Blame the Bureaucracy." <u>Journal of</u> <u>Public Policy</u>, Volume 3, No. 2 (May 1983) 149-168. Reprinted in <u>Points of View</u>, 4th Ed. by Robert D. Clerico and Allan Hammock, Random House, 1988 and <u>Public</u> <u>Administration Debated</u> by Herbert M. Levine, Prentice Hall, 1988.

Lee Sigelman, H. Brinton Milward, and Jon M. Shepard, "The Salary Differential Between Male and Female Administrators: Equal Pay for Equal Work?" The <u>Academy of Management Journal</u>, Volume 25, No. 3 (September 1982): 664-671.

H. Brinton Milward, "Interorganizational Policy Systems and Research on Public Organizations", Administration and Society, Volume 14, No. 1 (February 1982): 457-478. (Cited by 133)

H. Brinton Milward, "Policy Entrepreneurship and Bureaucratic Demand Creation", <u>Why</u> <u>Policies Succeed or Fail</u> (eds.: Helen Ingram and Dean Mann), Sage Yearbook in Politics and Public Policy, Volume 9, (1980): 255-277.

H. Brinton Milward and Cheryl Swanson, "Organizational Response to Environmental Pressures: The Policy of Affirmative Action", Administration and Society, Volume 11, No. 2 (August 1979): 123-143.

H. Brinton Milward and Cheryl Swanson, "The Impact of Affirmative Action on Organization Behavior", <u>Policy Studies Journal</u>, Volume 7, No. 2 (Winter 1978): 201-207.

H. Brinton Milward and Cheryl Swanson, "Testing a Theory of Organizational Discrimination", <u>Midwest Review of Public Administration</u>, Volume 12, No. 2 (June 1978): 125-127.

H. Brinton Milward, "Politics, Personnel and Public Policy", <u>Public Administration</u> <u>Review</u>, Volume 38, No. 4 (July/August 1978): 391-396.

# **CHAPTERS IN BOOKS**

H. Brinton Milward and Michelle Shumate, "A Theory of Distrust in Networks" in <u>A</u> <u>Handbook of Trust in Social Networks</u>, Eds. Bill McEvily, Oliver Schilke, Giuseppe Soda, Aks Zaheer, Edward Elgar, forthcoming.

Alexandra P. Joosse and H. Brinton Milward. "Health Policy Networks, Chapter 26." <u>Oxford Handbook of Political Networks</u>. Edited by Jennifer Nicoll Victor, Alexander H. Montgomery, and Mark Lubell. Oxford, 2018: 629-649.

H. Brinton Milward, "The Hollow State" in <u>The Encyclopedia of Global Studies</u>. Helmut Anheier, Mark Juergensmeyer, and Victor Faessel, editors. Los Angeles: Sage, 2012.

H. Brinton Milward and Jörg Raab, "Dark Networks and the Problem of Islamic Jihadist Terrorism." <u>Unlocking the Power of Networks</u>, edited by Stephen Goldsmith and Donald F. Kettl. Washington: Brooking Institution, 2009:168-189.

Jodi Sandfort and H. Brinton Milward, Interorganizational Relations and Public Sector Service Partnerships, <u>Handbook of Inter-Organizational Relations</u>, edited by Steve Cropper, Mark Ebers, Chris Huxham, and Peter Smith Ring, Oxford University Press, 2008: 147-202. (Cited by 149)

Keith G. Provan, H. Brinton Milward and Kimberley Roussin Isett, "Network Evolution and Performance Under Public Contracting for Mental Health Services," <u>Public Service</u> <u>Performance: Perspectives on Measurement and Management</u>. George A. Boyne, Kenneth J. Meier, Laurence J. O'Toole, Jr. New York: Cambridge University Press, 2007: pp 171-188

H. Brinton Milward and Keith G. Provan, "How Networks are Governed" <u>Governance</u> <u>and Performance: New Perspectives</u>. Carolyn J. Heinrich and Lawrence E Lynn, Jr. Washington, DC: Georgetown University Press, 2000: 238-262. (Cited by 201) H. Brinton Milward, "The Changing Character of the Public Sector" <u>Handbook of Public</u> <u>Administration</u> (edited by James L. Perry) San Francisco: Jossey Bass, 1996: 77-91.

H. Brinton Milward and Wendy Laird, "Where Does Policy Come From?" <u>Agenda for</u> <u>Excellence 2: Administering the State</u> (eds. B. Guy Peters and Bert A. Rockman) Chatham House Press, 1996: 38-75.

H. Brinton Milward, "Contracting for the Hollow State," <u>New Paradigms for Government</u> (Patricia Ingraham and Barbara Romzak, Eds.) Jossey Bass, 1994: 41-62.

H. Brinton Milward, Keith G. Provan and Barbara Else. "What Does the Hollow State Look Like?" <u>Public Management: The State of the Art.</u> Edited by Barry Bozeman, Jossey Bass, 1993:309-322 (cited by 240)

H. Brinton Milward and Keith G. Provan, "The Hollow State: Private Provision of Public Services," <u>Public Policy for Democracy</u> (Helen Ingram and Steven Rathgeb Smith, Eds.) Washington, D.C.: Brookings, 1993: 222-237. (Cited by 197)

Helen Ingram, H. Brinton Milward, and Wendy Laird, "Scientists and Agenda Setting: Advocacy and Global Warming", <u>Risk and Society: The Interaction of</u> <u>Science, Technology and Public Policy</u> (ed. Marvin Waterstone) Kluwer Academic Publishers, 1992: 33-53.

H. Brinton Milward, "Shared Power, Institutional Arrangements and Implementation", <u>Shared Power and Public Policy</u> (ed. John Bryson) University Press of America, 1991: 51-75.

H. Brinton Milward and Heidi Hosbach Newman, "State Incentive Packages and the Industrial Location Decision", <u>The Politics of Industrial Recruitment:</u> <u>Japanese Automobile Investment and Economic Development in the United</u> <u>States</u> (ed. Ernest J. Yanarella and William C. Green). Westport, CT: Greenwood Press, 1990, pp. 23-51.

H. Brinton Milward and Gary L. Wamsley, "Policy Subsystems, Networks and the Tools of Public Management", Interorganizational <u>Implementation Systems</u> (eds. Kenneth Hanf and Theo Toonan) Martinus Nijhoff, 1985: 3-25.

H. Brinton Milward and Gary L. Wamsley, "Policy Networks and the Tools of Public Management" <u>Public Policy Formation: A Multi-Volume Treatise</u>, (ed., Robert Eyestone) Greenwich, Conn: JAI Press, 1985: 105-130. (Cited by 169)

Hal G. Rainey and H. Brinton Milward, "Public Organizations: Policy Networks and Environments" <u>Organization Theory and Public Policy</u> (eds., Richard H. Hall, and Robert Quinn) Sage, 1983: 133-146. Reprinted in <u>Public Administration in</u>

Action: Readings, Profiles and Cases, Brooks Cole, 1992: 136-139. H. Brinton Milward and Cheryl Swanson, "The Impact of Organizational Structure, Technology and Professionalism on the Policy of Affirmative Action," Race, Sex and Policy Problems (eds. M. S. Palley and M. Preston) Lexington, MA: D. C. Heath, 1979: 41-56.

## **REPORTS & PROFESSIONAL PUBLICATIONS**

Brint Milward, Katherine R. Cooper, and Michelle Shumate, "who Says a Common Agenda is Necessary for Collective Impact? <u>Nonprofit Quarterly</u>. Summer, 2016: 41-43.

Janice K. Popp, Gail MacKean, Ann Casebeer, H. Brinton Milward and Ron Lindstrom. "Inter-Organizational Networks: A Review of the Literature to Inform Practice" IBM Report. Center for the Business of Government. 2014. (Cited by 367) <u>http://www.businessofgovernment.org/report/inter-organizational-networks-review-literature-inform-practice</u>

Jörg Raab and H. Brinton Milward, "Building a Configurational Theory of Network Performance" ESADE, Newsletter of the Institute of Public Governance and Management, Barcelona. January 31, 2013. http://www.esade.edu/public/modules.php?name=news&idnew=916&in\_window=1

Richard F. Callahan, Sandra O. Archibald, Kay A. Sterner, and H. Brinton Milward. <u>Key</u> <u>Actions That Contribute to Successful Program Implementation: Lessons from the</u> <u>Recovery Act</u>. IBM Report. Center for the Business of Government. 2012

H. Brinton Milward, "FARC Resiliency Study." FARC Systems Analysis Workshop Report. Department of Defense Analysis, Naval Postgraduate School. Conference held August 30-September 1, 2011, Monterey, CA.

H. Brinton Milward and Keith G. Provan, <u>A Manager's Guide to Using and Choosing</u> <u>Collaborative Networks</u>. IBM Report. Center for the Business of Government. 2006. (Cited by 625). Also translated into Chinese.

#### **PROFESSIONAL PAPERS**

H. Brinton Milward and Angel Saz Carranza, "Large N Research on the Governance of Purpose-oriented Networks: A new Path and an Agenda based on three Worlds of Action, Boundary Objects, and Machine Learning", Paper presented at the Public Management Research Conference, June 27, 2024, The Evans School, University of Washington, Seattle Kate Albrecht, H. Brinton Milward, Branda Nowell, Jörg Raab, José Sanchez, and Michelle Shumate, "Purpose-oriented Networks in Context: Theorizing Environmental Influences in Network Formation, Design, Behavior and Performance" Paper presented at the Public Management Research Conference, June 28, 2024, The Evans School, University of Washington, Seattle.

José Sanchez, Steven Van den Oord, Robin Le Maire, Naim Kapucu, Patrick Kenis, Remco Mannak, H. Brinton Milward, Jörg Raab, and Travis Whetsell, "The Governance of Purpose-oriented Networks: Reconceptualization, Operationalization, and an Interdisciplinary Comparative Network Research Agenda" Paper presented at the Public Management Research Conference, June 28, 2024, The Evans School, University of Washington, Seattle.

H. Brinton Milward and Angel Saz Carranza, "Can Boundary Objects Improve Our Understanding of the Governance of Purpose-Oriented Networks?" Paper presented at the Public Management Research Conference, June 29, 2023, Utrecht University, The Netherlands.

H. Brinton Milward, "When do Studies of Networks in Public Management Begin? The European Roots of Network Studies in Public Policy and Administration." Paper presented at the International Research Society for Public Management. April 11-13, 2018. University of Edinburgh, Scotland. This paper was published in a shortened form in Nowell and Milward, <u>Apples to Apples</u>, Cambridge University Press, 2022.

H. Brinton Milward, "Toward a Theory of Structure and Process in Organizational Networks." Paper presented at American University, Washington, D.C. at the Public Management Research Association, June 10, 2017.

Eric Schoon, Alexandra Joosse, and H. Brinton Milward, "Configuring Legitimacy: A Framework for Legitimation in Armed Conflict. Submitted to ISAC-ISSS Conference, Notre Dame, November 4-6, 2016

H. Brinton Milward, Ronald L. Breiger, and Sabrina Nardin, "The Ecology of Diasporas Mobilized for Conflict in a Multi-Nodal World." Paper presented at the ISSS/ISAC Conference. Springfield, MA, October 10, 2015

H. Brinton Milward, Ronald L. Breiger, and Sabrina Nardin, "Diasporas Mobilized for Conflict" Paper presented at the International Studies Association Convention. New Orleans, February 18, 2015

Eric Schoon, Alexandra Joosse, and H. Brinton Milward. "Configuring Legitimacy: A Framework for Legitimation in Armed Conflict." Presented at ISAC/ISSS Conference at the LBJ School, University of Texas, Austin. November 14, 2014. H. Brinton Milward and Ronald L. Breiger, "A Multi-Nodal World: Networks, Games and Narratives" Paper presented at the International Studies Association Convention. Toronto, March 29, 2014

Janice Popp and H. Brinton Milward, "Inter-Organizational Networks: A Critical Review of the Literature to Inform Practice." Presented at the 2014 American Society for Public Administration Annual Conference. March 14-18, Washington, DC.

Jacob Cramer, Alexandra Joosse, and H. Brinton Milward, "Institutional Isomorphism in Dark Networks: The Case of the Bosnian Mujahedeen." Paper presented at the International Studies Association Convention. Toronto, March 27, 2014

Eric Schoon, Alexandra Joosse, and H. Brinton Milward, "Configuring Legitimacy: A Framework for Studying Legitimation in Armed Conflict." Paper presented at the Annual Research Conference of the Association for Policy Analysis and Management. Washington, DC. November 7-9, 2013.

H. Brinton Milward and Jacob Cramer, "Entrepreneurs as Buccaneers: Charles Taylor's Network of Insecurity and the Ecology of Resource Exploitation in Liberia and Sierra Leone." Paper presented at the ISSS/ISAC Conference at George Washington University, Washington, DC. October 5, 2013.

Alexandra Joosse and H. Brinton Milward, "Three Levels of Analysis: A Case Study of Jemaah Islamiyah and the Anthrax Plot." Presented at the ISSS/ISAC Conference, University of North Carolina, Chapel Hill, N.C. October 6, 2012.

Jörg Raab and H. Brinton Milward, "Building a Configurational Theory of Network Performance." Panel on Predicting the Performance of Public Networks. International Research Society for Public Management, Rome, Italy. April 11, 2012.

Julia Carboni and H. Brinton Milward, "Navigating Between the Scylla of Control and the Charybdis of Autonomy: Governance of a Highly Networked Corporation." Panel on Organizational Networks. Public Management Research Conference. Ohio State University, Columbus, Ohio. October 2, 2009.

H. Brinton Milward, "Privatization and Systemic Risk" American Political Science Association, Toronto, Canada, September 3-6, 2009.

H. Brinton Milward and Jörg Raab, "The Resilience of Dark Networks in Modern Protectorates – The Case of Liberia" Workshop on Modern Protectorates, Culture, and Dark Networks" University of Konstanz, Germany. September 19-20, 2008 Wolfgang Seibel, H. Brinton Milward, and Jörg Raab, "Modern Protectorates and Dark Networks." Workshop on Modern Protectorates, Culture, and Dark Networks" University of Konstanz, Germany. September 19-20, 2008

H. Brinton Milward, Keith G. Provan, and Amy Fish, "Governance and Collaboration: An Evolutionary Study of Two Mental Health Networks." State of Agents Conference, Institute for Research on Poverty, University of Wisconsin, Madison. July 24-26, 2008.

Julia Carboni and H. Brinton Milward, "The Substitute State," Consortium for Collaborative Governance, Santa Monica, April 11, 2008.

René Bakker, Jörg Raab and H. Brinton Milward, "The Resilience of Dark Networks: How Networks Sustain Shocks and Attacks," Sunbelt Social Network Conference XXVIII. St. Pete Beach, Florida, January 22-27, 2008.

René Bakker, Jörg Raab, and H. Brinton Milward, "The Resilience of Dark Networks" International Section on Security Studies/International Security and Arms Control Annual Meeting, Montreal, Quebec, Canada, October 27-28, 2007.

Provan, Keith G., Kun Huang, H. Brinton Milward, "The Evolution of Structural Embeddedness in a Centrally Governed Health and Human Services Network," Public Management Research Conference, Tucson, Arizona, October 25-27, 2007.

H. Brinton Milward, "Dark Networks as Problems," International Section on Security Studies/International Security and Arms Control Annual Meeting, Tucson, Arizona, October 26-28, 2006

Jodi Sandfort and H. Brinton Milward, "Collaborative Service Provision in the Public Sector." Collaborative Public Management Conference" The Maxwell School, Syracuse University, Washington, DC, September 28-30, 2006.

H. Brinton Milward and Jörg Raab, "Dark Networks as Problems Revisited: Adaptation and Transformation of Islamic Terror Organizations Since 9/11" Paper presented at the 8<sup>th</sup> Public Management Research Conference, University of Southern California, Los Angeles. September 29- October 1, 2005.

H. Brinton Milward and Jörg Raab, "Dark Networks as Problems Revisited: Adaptation and Transformation of Islamic Terror Organizations Since 9/11" Paper presented at European Group on Organizational Studies" Berlin. June 30-July 3, 2005.

H. Brinton Milward and Keith G. Provan, "The Public Manager's Guide to Network Management." Paper presented at the national meeting of the American Political Science Association in Chicago, September 2-5, 2004.

Keith G. Provan, Kimberley R. Isett, and H. Brinton Milward, "Cooperation and Compromise: A Network Response to Conflicting Institutional Pressures in Community Mental Health." Determinants of Performance in Public Organizations: Advancing Knowledge in Public Management. Advanced Institute of Management Research, Cardiff University, Wales. May 6-8, 2004

H. Brinton Milward and Keith G. Provan, "Managing Networks Effectively" Paper presented at the 7<sup>th</sup> National Public Management Research Conference. Georgetown University. October 9-11, 2003.

H. Brinton Milward and Jörg Raab, "Dark Networks as Problems" Paper presented at the national meeting of the American Political Science Association in Philadelphia, August 27-31, 2003

Jörg Sydow and H. Brinton Milward, "Review the Evaluation Perspective: On Criteria, Occasions, Procedures, and Practices" Paper presented at the Special Interest Group on Interorganizational Partnerships, Alliances, and Networks (MOPAN), University of Strathclyde, Glasgow, Scotland. June 27, 2003.

H. Brinton Milward and Jörg Raab, "Dark Networks" Networks, Management and New Patterns of Governance, Barcelona Workshop, International Institute on Governance of Catalonia, Barcelona, Spain, October 4-5, 2002.

H. Brinton Milward and Keith G. Provan, "Private Principals, Nonprofit Agents." Paper presented at the national meeting of the American Political Science Association meeting in Boston, August 29-September 1, 2002.

H. Brinton Milward and Keith G. Provan "Managed Care Under Non-Profit and For-Profit Health Care Regimes – Emergent Organizational Forms." Paper presented at the Sixth International Research Society for Public Management, University of Edinburgh, Scotland. April 2002.

H. Brinton Milward and Keith G. Provan, "Governing Networks Through Collaboration and Contracting: Evidence from Health and Human Services;" Paper presented at the American Political Science Association meeting in San Francisco, August 29-September 1, 2001.

Keith G. Provan, Kimberley R. Isett and H. Brinton Milward, "Government Financing, Managed Care and Services Integration: The Adaptation and Evolution of a Mental Health Delivery System." Paper presented at the Academy of Management meeting in Washington, DC, August 2001 and published in the <u>Best Papers Proceedings</u>. Winner of "Best Paper" award for the Health Care Management Division. Keith G. Provan, H. Brinton Milward, and Kimberley Roussin Isett, "Collaboration and Integration of Community-Based Health and Human Services in a Nonprofit Managed Care System" Paper presented at the Association for Research on Nonprofit Organizations and Voluntary Action meeting in New Orleans, Louisiana, November 16-18, 2000.

Kimberley R. Isett, Rachel D. Petty, Keith G. Provan, and H. Brinton Milward, "Networks of Service Provision in a Public Mental Health System." Paper presented at the Association for Policy Analysis and Management national meeting in Seattle, November 1-4, 2000.

H. Brinton Milward and Edella Schlager, "Property Rights and Rent Seeking Behavior: Collective Choice Dilemmas for Public Policy" Paper presented at the American Political Science Association meeting in Washington, DC, August 30 – September 3, 2000.

# **EDITORIAL BOARDS**

Asia Pacific Journal of Public Administration, 2013-2023

International Public Management Journal, 1998-present

Public Administration, 2010- 2020

Regional Editor for North America, Public Management Review, 1998 - 2010

Associate Editor, Journal of Public Administration Research and Theory, 1994 - 1999; editorial board, 1991-1994; 2002- 2006.

Administration and Society, 2001-2010.

American Review of Public Administration, 1987-1995.

Policy Studies Review, 1985-1990.

Public Administration Review, 1985-87.

#### SELECTED PROFESSIONAL ACTIVITIES

Member, International Advisory Board, External and internal Supervision Methods and Modalities Addressing Complex Societal Issues (EISON) Dutch Research Council in collaboration with the Dutch Council of Inspection Agencies, 2024-2026 Chair, "Varieties of Network Studies in Public Management and Policy: A Guide for the Perplexed" Public Management Research Conference, Evans School, University of Washington, June 27, 2024.

Participant, Workshop on Purpose-oriented Networks, Network Team Science, University of Illinois, Chicago, June 24-26, 2024.

Invited Scholar, NSF Funded Workshop on Trust and Networks. Eller College of Management, University of Arizona, April 11-12, 2024.

Authors Meet Critics, Apples to Apples: A Taxonomy of Networks in Public Management and Policy. Public Management Research Conference, June 2021.

"Collaborative Public Management." Public Management Research Conference 2018, Lee Kuan Yew School of Public Policy, National University of Singapore, May 31, 2018.

Invited Speaker on Plenary Panel on Improving Lives of Women in Academia, Public and Nonprofit Sector Division, Academy of Management Annual Meeting, Chicago. August 13, 2018.

"Governance and Collaboration in Networks." Public Management Research Conference 2018, Lee Kuan Yew School of Public Policy, National University of Singapore, June 2, 2018.

Career Panel: "Navigating the Academic Job Market." Public Management Research Conference 2018, Lee Kuan Yew School of Public Policy, National University of Singapore, May 30, 2018.

Plenary Panel: "The Hidden Side of Public Management." Public Management Research Conference 2018, Lee Kuan Yew School of Public Policy, National University of Singapore, June 1, 2018.

"Dark Networks: What have we learned since 9/11" Davis Monthan Air Force Base Collaboration, April 24, 2018, sponsored by University of Arizona Defense & Security Research Institute.

"The Power of Networks" Foundations of Public Management Executive Program. Eller College of Management, University of Arizona. April 5, 2018.

Networks Leadership Symposium and Summit, Vancouver, BC. March 19-21, 2018. Keynote address on "The Tensions Inherent in Network Leadership: The Problem of Toxic Nodes" and chair of two additional panels.

"Dealing With Toxic Nodes in Your Nonprofit Network" The Kellogg School of Management, Northwestern University, March 1, 2018.

"The Costs and Benefits of Collaboration for Public and Nonprofit Managers: A Dialogue and Discussion" 2018 ARNOVA – Asia Pre-conference Forum: University of Hong Kong, January 8, 2018. <u>http://www.socsc.hku.hk/ExCEL3/cbc/</u>

"Network Management from an Intermediary Perspective" Learnings from the Chicago Community Networks Study. **How Communities Work Together.** November 15, 2017. Research conducted by MDRC and funded by the MacArthur Foundation, Chicago.

"Networks and Public Policy: Opportunities and Challenges" Learnings from the Chicago Community Networks Study. **How Communities Work Together.** November 15, 2017. Research conducted by MDRC and funded by the MacArthur Foundation, Chicago.

Faculty, Warrior Scholar Project, "Can Democracy Survive?" University of Arizona, June 16, 2017.

"The Essential Distinctions and Commonalities between Network and Collaborative Governance Research." Talk presented at American University, Washington, D.C. at the Public Management Research Association, June 10, 2017.

Roundtable Organizer, "Serving in the Trump Administration: Exit, Voice, or Loyalty?" American University, Washington, D.C. at the Public Management Research Association, June 9, 2017.

Core Trainer, Network Leadership Training Academy, University of Colorado, Denver. April 26-28, 2017. (We trained 87 attendees in network analysis and network theory over a 3-day period. This is the fourth year of the project.)

"Dark Networks: What do we know and how do we know it." Homeland Security Committee of the Arizona House of Representatives. February 1, 2017

"The Dark Networks Project: What have we learned?" University of Arizona Alumni Club of Phoenix. February 1, 2017.

"Network Structure, Governance, and Performance," Lovell Foundation Board Retreat, January 12, 2017. Tucson, Arizona

Public discussion of Government Surveillance and Privacy. Fox Theatre, Tucson. November 16, 2016. Sponsored by University of Arizona's College of Social and Behavioral Sciences.

Pressing the Reset Button for U.S. - Saudi Arabia Relations. Cooperation on Terrorism. November 9, 2016. College of Agriculture and Life Sciences, University of Arizona.

"Do Public Management Studies Have a Future?" CIDE, Mexico City October 20, 2016. Speaking at the 40<sup>th</sup> Anniversary of the MPAA.

"Dark Networks: What Have We Learned?" Panel on Dark Networks and Ideology. IEEE ISI Conference on Cybersecurity & Big Data. University of Arizona, Tucson, September 28, 2016.

Chair, "Is Public Management Neglecting the State?" Special Panel. Public Management Research Conference, Aarhus University, Denmark. June 24, 2016.

Chair, "Production of Public Services" Public Management Research Conference, Aarhus University, Denmark. June 24, 2016.

Panelist, Academic/practitioner conversation: Management and Leadership in goal directed networks. Workshop, "Goal Directed Networks: The state of the art." ESADE Business School Barcelona, June 20, 2016

Discussant, Paper session: Power and practice of Goal Directed Networks. Workshop, "Goal Directed Networks: The state of the art." ESADE Business School Barcelona, June 20, 2016

"Network Structure, Governance and Evaluation." Network Leadership Training Academy. University of Colorado, Denver. May 16-18, 2016

"Research on Dark Networks," Gulf Cooperation Council UA Alumni, International and Cyber Security Panel. January 22, 2016.

Speaker, Plenary Panel on "The State and Public Management." Public Management Research Conference, University of Minnesota, Minneapolis, MN, June 11-13, 2015.

Panel Chair, "The Legacy and Lasting Contribution of Keith Provan" Public Management Research Conference. University of Minnesota, Minneapolis, NM June 11-13, 2015

Instructor, Network Leadership Training Academy, University of Colorado, Denver, May 28-30, 2015.

Invited to give lecture on "The Dark Networks Project" to combined classes on terrorism at the United States Military Academy. March 11, 2015.

Roundtable speaker, Combatting Terrorism Center, United States Military Academy. March 11, 2015

Chair, Dwight Waldo Award Committee, American Society for Public Administration, 2015.

Panel member, Joint APPAM/NASPAA Session on "The Market for Master's and Doctoral Students in Public Policy/Administration/Affairs. November 6, 2014. Joint conference of APPAM and NASPAA in Albuquerque, NM.

Panel member, NASPAA Panel on "Rebranding NASPAA Schools" November 5, 2014. NASPAA Conference. Albuquerque, NM.

Invited to give doctoral seminar on "Collaborative Governance" at Centro de Investigación y Docencia Económicas (CIDE), Mexico City, October 11, 2014.

Invited to give seminar on "Interorganizational Networks" to the faculty at Universidad Iberoamericana, Mexico City, October 10-11, 2014. Invited to give lecture on "Interorganizational Network Effectiveness" Bocconi University, Milan, Italy. July 6, 2014.

Invited to give Keynote Speech at TAD 10, The Transatlantic Dialog. University of Lugano, Switzerland. June 5, 2014. "What Can Dark Networks Teach Us About How to Manage Public Management Networks?"

Workshop Co-Chair, "Institutional Relations, Network Structure, and Network Management: What Does It Matter? TAD 10. University of Lugano, Switzerland, June 4-7, 2014.

Panel Co-Chair, "Canadian Network Studies: Are Nice People More Collaborative?" International Research Society for Public Management. Carleton University, Ottawa, April 10, 2014.

Chair, Governance Subcommittee, Public Management Research Association, 2014-17.

Member, Journals Subcommittee, Public Management Research Association, 2014-15.

External Examiner, Doctor of Public Administration, Department of Politics and Public Administration, 2014-19, University of Hong Kong

Instructor and co-organizer, Network Leadership Training Academy, University of Colorado, Denver, 2014-2017

Member, Selection Committee, NASPAA/ASPA Distinguished Research Award, 2014

Invited to give keynote address to the 2013 Political Networks Conference (POLNET) of the American Political Science Association, University of Indiana, Bloomington, June 27, 2013. "The Dark Networks Project: What Have We Learned?"

Panel Chair, Network Research: Where is it Going? Public Management Research Conference, Madison, WI. June 21, 2013.

Invited to give keynote presentation to the International Seminar on Network Analysis and Public Policy. Centro de Investigación y Docencia Económicas (CIDE). March 11-12, 2013, Mexico City, "The Dark Networks Project: What Have We Learned?"

Invited address, "Building Coalitions, Framing Issues and Networking." United States Courts for the Ninth Circuit Conference, March 10, 2013. Tucson, AZ.

Invited Speaker, "Leadership Beyond Peace Corps" Peace Corps Week Panel, Student Union, University of Arizona, February 28, 2013.

Featured Speaker and Editor, Briefing Book, Arizona Town Hall on Civic Leadership for Arizona's Future, November 25-28, 2012. Scottsdale, AZ.

Consultant, Integrating Human Services with Networks, Human Services Ministry, Government of Alberta, Edmonton, November 8, 2012.

Advisory Committee, Electronic Hallway Case Program, Evans School of Public Affairs, University of Washington, 2012.

2012 Selection Committee, Flinn Scholars Program, Flinn Foundation, Phoenix, Arizona. Member of five-person selection committee charged with identifying and interviewing over 50 candidates for a full four-year scholarship at any Arizona university. January - March 2012.

Invited to give University of Arizona, President's Distinguished Speaker Series, Lecture on Capitol Hill, "Two Threats to Democracy: Terrorist Networks and Political Incivility," July11, 2012.

Invited address, "Governance and Building Capacity in the Nonprofit Sector. Symposium on Capacity Building for the NGO Sector: Challenges and Opportunities Centre for Civil Society and Governance and Faculty of Social Sciences, Hong Kong University, November 21, 2011.

Invited Speaker, Symposium on Capacity Building for the NGO Sector. Faculty of Social Sciences, The University of Hong Kong, November 21, 2011.

Invited Speaker, "The Life Cycle of Networks: Maturity" Networks Leadership Symposium, 2011. Royal Roads University, Victoria, BC. November 14-15, 2011.

Invited Speaker, Panel on the Future of Public Affairs Programs. National Association of Schools of Public Affairs and Administration, Kansas City, October 20, 2011.

Luncheon Speaker, "Creating a National Institute for Civil Discourse" Center for Integrative Leadership, Hubert H. Humphrey School, University of Minnesota, October 14, 2011.

Speaker at the panel on "Finding Common Ground: A Framework for Civil Discourse" Annual Conference of Social Venture Partners International, Minneapolis, MN. October 14-15, 2011.

Organized and attended first meeting of the National Board of the National Institute for Civil Discourse at the United States Supreme Court, Washington, DC, September 29-30, 2011.

Presented (with and Ronald L. Breiger (co-PI) "Case Studies of Adversarial Networks." AFOSR-MURI Annual Project Meeting, UCLA, Los Angeles, September 14, 2011.

Presented "What Makes the FARC a Resilient Network?" Joint US and Colombian Workshop on the FARC. Naval Postgraduate School, Monterey, CA, August 30-September 1, 2011.

Presented, "Creating the National Institute for Civil Discourse" Arizona Senior Academy, May 26, 2011. (Invited by former University of Arizona President Henry Koffler).

Presented, "Privatization and Systemic Risk" International Research Society for Public Management, Trinity College Dublin, Ireland. April 11-13, 2011.

Spoke to inaugural class of Flinn-Brown Fellows, Arizona Center for Civic Leadership, Flinn Foundation, Phoenix, March 12, 2011.

Edited Briefing Book for "Arizona's Government: The Next 100 Years. Arizona Town Hall, Grand Canyon, November 7-10, 2010.

Taught Executive Seminar on "Learning from the Implementation of the National Recovery Act." Executive Office of the President, Washington, DC, August 17-18, 2010

Plenary Speech, "Collaborative Governance," International Public Management Network Conference. Erasmus University, Rotterdam, June 28-30, 2010.

Seminar, "Collaborative Governance" Department of Politics and Public Administration, Hong Kong University, March 2010 (with Jodi Sandfort, University of Minnesota)

Advisory Group Member, "Achieving Results and Protecting Public Values in a System of Networked Governance," A project of the Smith Richardson Foundation and Kennedy School of Government, Harvard University, 2008 – 2010.

Featured Scholar, The Korean Association for Policy Studies, Vol. 9, 2010.

Invited presentation, "Dark Network Resilience: A Preliminary Theory" Centre for Technology and Security. St. Gallen University, Switzerland. December 8, 2009

Invited presentation, "Privatization and the Hollow State," St. Gallen University, Switzerland, December 7, 2009

Invited presentation, "Privatization and Systemic Risk" ESADE Business School, Barcelona, December 4, 2009.

Invited presentation, "The Hollow State: Privatization and Systemic Risk" School of Public and Environmental Affairs, Indiana University, Bloomington. November 13, 2009 Invited presentation, "A Preliminary Theory of Dark Network Resilience" The Department of Sociology Colloquium. University of Arizona. November 6, 2009.

Invited presentation, "Privatization and Collaborative Management" British Columbia Healthcare Leaders Conference, Vancouver, October 19-21, 2009.

Speaker, "Leading Organizations in Difficult Times" Annual Conference of the Healthcare Leaders' Association of British Columbia, October 19-20, 2009.

Speaker, Plenary Panel, "Public Management Research: Where Have We Been and Where Do We Need to Go." Public Management Research Conference, Ohio State University, Columbus, Ohio. October 2, 2009.

Invited presentation, "The Future of Public Management Research" Plenary Session of the Public Management Research Conference. Columbus, Ohio. October 1-3, 2009

Plenary Speaker, National Conference, Coordinating Centers for Network Evaluation, Mont St. Ann, Quebec. July 7, 2009.

Keynote speaker, "Networks – How Can they be Useful to Public Health Actors?" Summer Institute: Knowledge for Change, National Collaborating Centre's for Public Health, July 7-9, 2009. Mont-Sainte-Anne, Quebec

Invited presentation, "Network Methods and Evaluation" Centre for the Study of Civil Society, Hong Kong University, May 25, 2009

Invited presentation, "Governance, Privatization and Systemic Risk" Evans School of Public Affairs, Consortium for Collaborative Governance, February 23, 2009

Chair and Panelist, "Networks and Public Management: Award Winning Curricula" National Association of Schools of Public Affairs and Administration." Charleston, SC, October 16 -18, 2008 Panel Chair, Teaching Collaborative Governance and Networks in Public Administration. National Association of Public Affairs and Administration Annual Conference, October 16-18, 2008. Charleston, SC.

Invited presentation, "Dark Networks as Organizational Problems," 2008 General Meeting of the Global Futures Forum, "Anticipating Threats in a Connected World." Vancouver, British Columbia, Canada, April 15, 2008.

Invited presentation, "Dark Networks as Organizational Problems," Network Performance Project. Harvard University and University of Pennsylvania. Washington, DC, April 4, 2008

Panelist, "The Changing Dynamic of the MPP/MPA" Association for Public Policy Analysis and Management Spring Conference, Washington, DC, April 4-5, 2008

Invited presentation, "Dark Networks as Organizational Problems," Danish Centre for International Studies and Human Rights, Copenhagen, February 29, 2008 (My talk was broadcast simultaneously on Danish National Radio).

Invited presentation, "Networks and Collaborative Service Provision: Research and Methods" at Research Seminar on "The Role of Networks and Collaboration in Employment Policies," Danish National Centre for Social Research, February 28, 2008.

Invited presentation, "Network Structure, Governance and Effectiveness," Centre for Democratic Network Governance, Roskilde University, Denmark, February 26, 2008.

Invited Seminar, "The Power of Networks" Network Leadership Summit, Banff Centre, Alberta. January 12-13, 2008. (With Keith G. Provan).

Invited presentation, "Managing in Networks," Network Government and Homeland Security Workshop, Ministry of Defense, Government of Singapore, January 7, 2008.

Invited presentation, "Dark Networks as Organizational Problems," The Centre for Excellence in National Security, S. Rajaratnam School of International Studies, Nanyang Technological University, Singapore, January 8, 2008.

Organizer and host, Public Management Research Conference of the Public Management Research Association, University of Arizona, October 25-27, 2007.

Invited presentation, "Integrating Research and Curricular Development in Collaborative Governance: Executive Education," National Association of Schools of Public Affairs and Administration, Seattle, October 11, 2007.

Invited presentation, "Dark Networks," Networks Leadership Symposium, Banff Centre, Alberta, Canada, July 24, 2007.

Invited presentation, "Dark Networks" Evans School of Public Affairs, University of Washington, February 20, 2007

Vice Chair, Institutional Representatives, Association for Public Policy Analysis and Management, 2007- present.

Dean Search Committee, Mel and Enid Zuckerman College of Public Health, June 2007-February 2008.

Invited participant, Networks Leadership Symposium, July 23-24, 2007, Banff Centre, Alberta, Canada.

Editor (with Patrick Kenis and Jörg Raab) "Symposium: The Control of Legal and Illegal Networks" <u>International Public Management Journal</u>. Volume 9, Number 3 (November 2006)

Invited presentation, "Dark Networks as Problems," Concurrent Plenary, Managing the War on Terror. 28<sup>th</sup> APPAM Research Conference, Association for Public Policy Analysis and Management. November 2-4, 2006.

Invited presentation, "Teaching About Public Management Networks and 3<sup>rd</sup> Party Governance" Panel on A Public Administration for the Third-Party Governance Era: Reclaiming Leadership of the Field. National Association of Schools of Public Affairs and Administration Annual Conference, October 19-21, 2006, Minneapolis, MN.

Program Chair, "The Future of the Public Sector" 2006 National Schools of Public Affairs and Administration Annual Conference. Minneapolis, MN, October 19-21.

Invited speaker, "Dark Networks as Organizational Problems" Center on Terrorism and Irregular Warfare, Naval Postgraduate School, Monterey, April 13, 2006.

Invited speaker, "Dark Networks as Organizational Problems" Cambridge Colloquium on Complexity and Social Networks, John F. Kennedy School of Government, Harvard University, Cambridge, March 6, 2006

Invited speaker, "Dark Networks as a Governance Problem" Governance Salon, School of Policy, Planning and Development. University of Southern California, Los Angeles, February 9, 2006.

Invited speaker, "Dark Networks Revisited" Department of Organizational Studies, Tilburg University, The Netherlands. January 17, 2006.

"Make or Buy? Book review of E.S. Savas. Privatization in the City: Successes, Failures, Lessons in Journal of Public Administration Research and Theory. 16, 2006: 19-22.

Invited speaker, Workshop on "Promises and Pitfalls in Creating a Longitudinal Database on Interorganizational Networks" Department of Organizational Studies, Tilburg University, The Netherlands, May 10-11, 2004

Seminar on "Managing the Hollow State: Contracting and Collaboration" Civil Service Training and Development Institute, Government of Hong Kong, March 26, 2004.

Member, Advisory Group, Center for Leadership of Nonprofits, Philanthropy, and the Public Sector. Hubert H. Humphrey Institute, University of Minnesota, 2004 - 2010

Member, Paul Volcker Endowment Selection Committee, American Political Science Association, 2004.

Conference Organizer (with Joe Galaskiewicz and Helmut Anheier) 1<sup>st</sup> West Coast Nonprofit Data Seminar, UCLA Center for Civil Society, School of Public Policy and Social Research, Udall Center for Studies in Public Policy, University of Arizona. January 23-24, 2004. Los Angeles.

Invited speaker, Networks and Public Management, Maxwell School, Syracuse University. Syracuse, NY, October 17, 2003.

Invited participant, International Public Management Network Workshop on New Technologies to Enhance Public Management Reform, Asilomar Conference Center, Sponsored by the Naval Postgraduate School, Monterey, September 16-19, 2003

Panel Chair, Panel on Marketing and Public Policy. Academy of Management, Seattle, August 3-6, 2003.

Invited participant, "Building Research Capacity Through Networks: A Dialogue Workshop" sponsored by the Alberta Heritage Foundation for Medical Research, Canmore, Alberta, Canada. July 21-23, 2003.

Invited Lecture, "Dark Networks as Problems" Strathclyde University Business School, Glasgow, Scotland. June 24, 2003.

Invited participant, 10<sup>th</sup> International Conference on Multi-Organizational Partnerships, Alliances and Networks, June 25-28, 2003. Gartmore House, Loch Lomond and the Trossachs National Park, Scotland

"The Evaluation of Inter-organizational Relations: Concepts, Methods and Practices" Seminar conducted with Jörg Sydow for the Special Interest Group on Interorganizational Relations of the British Academy of Management, June 27, 2003. Gartmore House, Loch Lomond and the Trossachs National Park, Scotland. Invited Lecture, "Evaluating Interorganizational Networks" Free University of Berlin Business School. May 28, 2003.

Plenary Speaker, "The Potentials and Problems of Democratic Network Governance" Conference on Democratic Network Governance, Helsingør, Denmark, May 22-23, 2003. Sponsored by Centre for the Study of Democratic Network Governance, University of Copenhagen, Copenhagen Business School, and Roskilde University.

Board Member, Section on Public Administration, American Political Science Association, 2003-2007.

President, Public Management Research Association, 2001-2003.

Appointed to International Board of Advisors, Jonkoping University Business School, Sweden, 2002-2006.

Invited Participant, Developing a Basic Research Program for Digital Government. John F. Kennedy School of Government, Harvard University. Cosponsored by the National Science Foundation. Cambridge, May 30-June 2, 2002

Invited Participant, Research Workshop on the Empirical Study of Governance, Management, and Performance. George Bush School of Government and Public Service, Texas A&M University, February 21-23, 2002

Group Organizer and CoChair, Subgroup on Network Evaluation, European Group for Organization Studies, Lyon, France. July 5-7, 2001

Plenary Speaker, "Theoretical Perspectives on Public Private Partnerships." Fifth International Research Society for Public Management, April 9-10, 2001. Barcelona.

Invited Lecture, "Governing the Hollow State" at University of Michigan, Interdisciplinary Committee on Organizational Studies. January 12, 2001

Invited Lecture, "Collaboration and Integration of Community-Based Health and Human Services in a Nonprofit Managed Care System" University of Michigan, Nonprofit and Public Management Center. January 12, 2001

Appointed to membership on the Nonprofit Sector Research Fund's Grants Advisory Committee of the Aspen Institute, Washington, D.C., January 2001.

Discussant, "Networks of Persecution: The Holocaust as a Division of Labor Based Crime" An International Conference, University of Konstanz, Germany, September 24-26, 2000. Discussant, Symposium on "The 'New Public Management' In the New Millennium: Time for a Change?" Academy of Management, August 4-9, 2000. Toronto, Canada.

Invited Lecture, "Governing the Hollow State" at University of St. Gallen, Switzerland. May 22, 2000.

Invited Lecture, "Governing Networks" University of Konstanz, Germany, May 18, 2000.

Chair, Convened Panel on "Performance and Accountability in the Hollow State" The Fourth International Research Society for Public Management, April 10-11, 2000. Erasmus University Rotterdam, The Netherlands.

Appointed to the selection committee of the National Centre of Competence in Research by the Swiss National Science Foundation, Bern, Switzerland, May 19-20, 2000.

Reviewer, National Science Foundation, Programs in Political Science, Sociology, and Engineering.

Chair, Best Article Committee, Public and Nonprofit Sector Division, Academy of Management, 2000, Toronto.

## **BOARD MEMBERSHIPS**

Elected to Board of Directors, Public Management Research Association, 2013-2018.

Children's Action Alliance, Phoenix, AZ. Member, 2014-present, Chair, 2019-22, Vice Chair 2018, Executive Committee, 2016-2023, Search Committee, 2019 and 2022.

National Advisory Board, National Institute for Civil Discourse, 2011-present.

#### **MEMBERSHIPS**

Public Management Research Association American Society for Public Administration International Research Society for Public Management